# Consolidated Financial Statements

Municipality of the District of Chester

March 31, 2017

## Contents

|  | Page    |
|--|---------|
| Consolidated Financial Statements<br>Municipality of the District of Chester |         |
| Management's Report  | 1       |
| Independent Auditor's Report   | 2 - 3   |
| Consolidated Statement of Operations   | 4       |
| Consolidated Statement of Change in Net Assets (Debt)                        | 5       |
| Consolidated Statement of Financial Position                                 | 6       |
| Consolidated Statement of Cash Flows   | 7       |
| Notes to the Consolidated Financial Statements                               | 8 - 21  |
| Schedules to Consolidated Statement of Operations                            | 22 - 27 |

#### **Municipality of the District of Chester**

Financial Statements March 31, 2017

#### Management's Responsibility for the Consolidated Financial Statements

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control, and exercises these responsibilities through the Audit and Finance Committee. The Council reviews internal consolidated financial statements on a monthly basis and external audited consolidated financial statements annually. The Audit and Finance Committee also discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The external auditors, Grant Thornton LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Municipality of the District of Chester and meet when required. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.

On behalf of the Municipality of the District of Chester

Malcolm Pittman, CPA, CA Director of Finance

August 31, 2017

1

Chief Administrative Officer



# Independent auditor's report

Grant Thornton LLP 4th Floor, Dawson Centre 197 Dufferin Street Bridgewater, NS B4V 2G9

T +1 902 543 8115 F +1 902 543 7707 www.GrantThornton.ca

To the Council of the Municipality of the District of Chester

We have audited the accompanying consolidated financial statements of Municipality of the District of Chester, which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statements of operations, changes in net debt, and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting



policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality of the District of Chester as at March 31, 2017, and the consolidated results of its operations, changes in net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Emphasis of Matter**

We draw attention to Note 2 of the financial statements which describes the prior period adjustment. Our opinion is not qualified in respect of this matter.

#### **Other Matters**

Our audit was conducted for the purposes of forming an opinion on the financial statements taken as a whole. The Supplementary schedules on pages 22 - 27 are presented for purposes of additional information and are not a required part of the financial statements. Such information has been subject to the auditing procedures applied, only to the extent necessary to express an opinion, in the audit of the financial statements taken as a whole.

Bridgewater, Canada August 31, 2017

Grant Thornton LLP

Chartered Professional Accountants Licensed Public Accountants

| Municipality of the District of Chester<br>Consolidated Statement of Operations<br>Year Ended March 31 |             |    |            |    | 2017       | Restated<br>(Note 2)<br>2016 |
|--|-------------|----|------------|----|------------|------------------------------|
|  | <u>Page</u> |    | Budget     |    | Actual     | Actual                       |
| Revenue  |             |    |            |    |            |                              |
| Taxes  | 22          | \$ | 10,854,895 | \$ | 10,919,846 | \$<br>10,326,442             |
| Grants in lieu of taxes  | 23          |    | 177,045    |    | 173,713    | 169,480                      |
| Sales of services  | 23          |    | 3,701,852  |    | 4,567,150  | 4,026,247                    |
| Other revenue from own sources   | 23          |    | 790,027    |    | 645,251    | 825,468                      |
| Transfers from Federal and Provincial  |             |    |            |    |            |                              |
| governments and agencies   |             |    |            |    |            |                              |
| Unconditional  | 23          |    | 75,923     |    | 116,865    | 104,890                      |
| Conditional  | 24          |    | 6,500      |    | 111,262    | 289,783                      |
| Grants for capital projects  | 24          |    | 1,807,221  |    | 679,608    | 765,849                      |
| Interest   |             | _  | 8,500      |    | 156,375    | <br>103,515                  |
|  |             | \$ | 17,421,963 | \$ | 17,370,070 | \$<br>16,611,674             |
| Expenditures   |             |    |            |    |            |                              |
| General government services  | 25          | \$ | 3,516,310  | \$ | 3,358,133  | \$<br>3,242,949              |
| Protective services  | 26          |    | 2,591,930  |    | 2,398,401  | 2,419,780                    |
| Transportation services  | 26          |    | 841,072    |    | 802,361    | 780,820                      |
| Environmental health services  | 26          |    | 5,449,106  |    | 6,081,881  | 6,054,583                    |
| Environmental development services   | 26          |    | 1,353,982  |    | 1,174,752  | 1,389,082                    |
| Recreational and cultural services   | 27          |    | 957,133    |    | 858,306    | 981,548                      |
| Loss on disposal of assets   |             | _  | -          | -  | 341,614    | <br>-                        |
|  |             | \$ | 14,709,533 | \$ | 15,015,448 | \$<br>14,868,762             |
| Annual surplus   |             | \$ | 2,712,430  | \$ | 2,354,622  | \$<br>1,742,912              |
| Accumulated surplus, beginning of the year   |             |    |            |    | 20,098,352 | 18,807,389                   |
| Prior period adjustment (Note 2)   |             |    |            |    | -          | <br>(451,949)                |
| Accumulated surplus, beginning of the year restated  |             |    |            |    | -          | <br>18,355,440               |
| Accumulated surplus, end of the year   |             |    |            | \$ | 22,452,974 | \$<br>20,098,352             |

| Municipality of the District of Chester<br>Consolidated Statement of Change in Net Assets (Debt)<br>Year Ended March 31                     |   |     | 2017  |         | Restated<br>(Note 2)<br>2016                                  |
|---|---|-----|---|---------|---|
|   | <u>Budget</u>   |     | Actual  |         | Actual  |
| Annual Surplus<br>Acquisition of tangible capital assets<br>Write off of tangible capital assets<br>Amortization of tangible capital assets | \$<br>2,712,430<br>(3,562,025)<br>-<br>2,213,961<br>1,364,366 | \$  | 2,354,622<br>(1,131,374)<br>341,614<br>2,357,166<br>3,922,028 | \$<br>_ | 1,742,912<br>(2,018,795)<br>132,425<br>2,302,931<br>2,159,473 |
| (Increase) decrease in prepaid expense  | -   | _   | 72,767  | _       | (59,374)  |
| Increase in net assets  | 1,364,366   |     | 3,994,795   |         | 2,100,099   |
| Net assets (debt)<br>Beginning of year  | (2,484,993)   | _   | (2,484,993)   | _       | (4,585,092)   |
| End of year   | \$<br>(1,120,627)   | \$_ | 1,509,802   | \$_     | (2,484,993)   |

| Municipality of the District of Chester<br>Consolidated Statement of Financial Position |    |            |    | Restated<br>(Note 2) |
|---|----|------------|----|----------------------|
| March 31  |    | 2017       |    | 2016                 |
| Financial Assets  |    |            |    |                      |
| Cash and cash equivalents (Note 5)  | \$ | 15,507,929 | \$ | 12,847,709           |
| Receivables (Note 6)  |    | 3,391,673  |    | 2,684,453            |
|   | _  | 18,899,602 |    | 15,532,162           |
| Liabilities   |    |            | -  |                      |
| Short term borrowings   |    | -          |    | 450,738              |
| Payables and accruals   |    | 1,391,020  |    | 1,851,185            |
| Employee future benefits (Note 7)   |    | 248,333    |    | 247,006              |
| Deferred revenue (Note 8)   |    | 303,688    |    | 294,788              |
| Tax sale surplus (Note 9)   |    | 181,099    |    | 186,479              |
| Landfill closure costs (Note 16)  |    | 6,273,280  |    | 4,861,846            |
| Long term debt (Note 10)  |    | 8,992,380  |    | 10,125,113           |
|   |    | 17,389,800 | -  | 18,017,155           |
| NET ASSETS (DEBT)   | _  | 1,509,802  | _  | (2,484,993)          |
| Non-Financial Assets  |    |            |    |                      |
| Tangible capital assets (Note 11)   |    | 20,903,691 |    | 22,471,097           |
| Prepaids  |    | 29,222     |    | 101,989              |
| Other   |    | 10,259     |    | 10,259               |
|   |    | 20,943,172 | _  | 22,583,345           |
| ACCUMULATED SURPLUS (Note 13)   | \$ | 22,452,974 | \$ | 20,098,352           |

Commitments (Note 17) Contingencies (Note 21) Subsequent events (Note 22)

On behalf of the Municipality of the District of Chester

Ah, Warden

Clerk ¢ r ar

| Aunicipality of the District of Chester   |                 | Rest             |      |
|---|-----------------|------------------|------|
| Consolidated Statement of Cash Flows      |                 |                  | e 2) |
| ear Ended March 31                        | 2017            | 2                | 2016 |
| Operating activities                      |                 |                  |      |
| let revenue                               | \$<br>2,354,622 | <b>\$</b> 1,742, | 912  |
| mortization                               | 2,357,166       | 2,302,           | 931  |
| Vrite off of tangible capital assets      | 341,614         | 132,             | 425  |
|   | <br>5,053,402   | 4,178,           | 268  |
| hanges in non-cash working capital        |                 |                  |      |
| Decrease (increase) in receivables        | (707,220)       | (302,            | 577) |
| (Decrease) increase in prepaid expenses   | 72,767          | (59,             | 374) |
| Decrease (increase) in payables           | (460,165)       | 334,             | 717  |
| Increase in employee future benefits      | 1,327           | 47,              | 501  |
| (Decrease) increase in deferred revenue   | 8,900           | (40,             | 500) |
| (Decrease) increase in tax sale surplus   | (5,380)         | 70,              | 099  |
| Increase in landfill closure costs        | 1,411,434       | 1,409,           | 909  |
|   | <br>5,375,065   | 5,638,           | 043  |
|   |                 |                  |      |
| capital transactions                      |                 |                  |      |
| Acquisition of tangible capital assets    | <br>(1,131,374) | (2,018,          | 795) |
|   | <br>(1,131,374) | (2,018,          | 795) |
| inancing activities                       |                 |                  |      |
| Proceeds from issuance of short term debt |                 |                  |      |
| Capital asset loans                       | -               | 450,             | 738  |
| Proceeds from issuance of long term debt  |                 | 100,             |      |
| Capital asset loans                       | 521,000         | 3,000,           | 000  |
| Repayment of short term debt              | ,               | 0,000,           |      |
| Capital asset loans                       | (450,738)       | (2,275,          | 980  |
| Repayment of long term debt               | (;- 30)         | (_,,,,           |      |
| Capital asset loans                       | (1,653,733)     | (1,434,          | 933  |
| On behalf of other local governments      | -               |                  | 695  |
|   | <br>(1,583,471) | (267,            |      |
|   | <br>()===///    |                  | /    |
| hange in net cash and cash equivalents    | 2,660,220       | 3,351,           | 378  |
| ash and cash equivalents                  |                 |                  |      |
| Beginning of year                         | 12,847,709      | 9,496,           | 331  |
| ,   | <br>            | 1                |      |
|   |                 |                  |      |

#### 1. Significant accounting policies

The consolidated financial statements of the Municipality of the District of Chester are prepared by management in accordance with Canadian Public Sector Accounting Standards. Significant aspects of the accounting policies adopted by the Municipality are as follows:

#### a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in accumulated surplus and in financial position of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Municipality and which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated. The consolidated entities are the general operating fund, general capital fund, operating reserve fund and the capital reserve fund.

#### b) Basis of accounting

The accrual basis of accounting followed in the financial statement presentation includes recognizing revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenditures in the period the goods and services are acquired and a liability is incurred.

#### c) Valuation allowance

The Municipality provides a valuation allowance for estimated losses that will be incurred in collecting receivables outstanding.

#### d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, bank overdrafts, and highly liquid temporary money instruments with original maturities of three months or less. Bank borrowings are considered to be financing activities.

#### e) Use of Estimates

The presentation of financial statements, in conformity with Canadian Public Sector Accounting Standards, requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those reported.

#### f) Landfill Closure Costs

Landfill closure and post closure costs are recognized as the landfill site's capacity is used. Usage is measured based on tonnes of waste added to the site. Landfill closure and post closure costs are discounted using the Municipality's average rate earned on funds invested for future landfill closure and post-closure expenses.

March 31, 2017

#### 1. Significant accounting policies (continued)

#### g) Revenue and Expenditure

The accrual basis of accounting is used for all funds. The accrual basis of accounting recognizes revenues as they are earned and measurable; expenses are recognized as they are incurred and reasurable as a result of legal obligation to pay.

#### Tax and Related Revenue

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Property Valuation Services Corporation. Tax rates are established annually by Council during the budget approval process. Tax adjustments as a result of appeals and re-assessment are recorded when the result of the appeals process is known.

#### **Government Transfers**

Grant proceeds from other governments are recognized as revenue when the transfer is authorized and eligibility criteria and stipulations are met. Grant proceeds where eligibility criteria and stipulations are not met are recorded as deferred revenue.

#### Other Revenues

Other revenues are recognized as services or goods are provided, the exchange amount is measurable and collectibility of the amount is reasonably assured.

#### h) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

| Buildings - Plants        | 20 years                          |
|---------------------------|-----------------------------------|
| Electronic Data Equipment | 3 years                           |
| Lagoons                   | 10 years                          |
| Land Improvements         | 20 years                          |
| Landfill                  | as estimated capacity is utilized |
| Machinery and Equipment   | 5-10 years                        |
| Municipal Buildings       | 40 years                          |
| Sewer Lines               | 50 years                          |
| Sidewalks                 | 20 years                          |
| Small Equipment           | 5 years                           |
| Streets, Roads & Curbs    | 25 years                          |
| Vehicles                  | 5 years                           |
| Wharves                   | 25 years                          |
| Wind Turbines             | 20 years                          |

Full amount of the annual amortization is charged in the year of acquisition except for wind turbines. Wind turbines are amortized beginning on the date power generation occurs in accordance with the provincial community feed-in tariff (COMFIT) program agreement. Assets under construction are not amortized until the asset is available for productive use.

All costs associated with placing an asset in service, including freight, installation costs, site preparation costs, alterations and professional fees are included in the capitalized value.

March 31, 2017

#### 2. Prior Period Adjustment

During the year, management determined that the landfill closure liability had been understated by \$1,098,220 in fiscal 2016. The error was due to omitting the impact of inflation in the determination of the estimated total liability. A portion of the landfill closure costs are shared with the Valley Region solid Waste Authority and therefore the landfill revenue and accounts receivable related to this cost sharing arrangement were understated by \$476,210.

As a result of the error, the following accounting balances as at March 31, 2016 have been increased (decreased) as follows:

|   |    | As previously<br>reported | Adjustment | As restated |
|---|----|---------------------------|------------|-------------|
| Statement of financial position         | —  |                           |            |             |
| Accounts receivable                     | \$ | 2,208,243 \$              | 476,210 \$ | 2,684,453   |
| Landfill closure liability              |    | 3,763,618                 | 1,098,228  | 4,861,846   |
| Accumulated surplus                     |    | 20,720,370                | (622,018)  | 20,098,352  |
| Statement of financial activities       |    |                           |            |             |
| Sales of Services - Revenue             |    | 3,851,336                 | 174,911    | 4,026,247   |
| Environmental Health Services - Expense |    | 5,709,604                 | 344,979    | 6,054,583   |
| Opening Equity                          |    | 18,807,389                | (451,949)  | 18,355,440  |
| Annual surplus                          |    | 1,912,981                 | (170,069)  | 1,742,912   |
|   |    |                           |            |             |

#### 3. Contributions to Boards and Commissions

The Municipality of the District of Chester, along with other municipal units in Lunenburg County, is required to finance the operations of various boards and regional authorities.

#### Lunenburg County Regional Housing Authority

11.00% interest in Western Shore Unit

11.00% interest in New Ross Unit

During 2017, the Municipality incurred costs payable of \$16,685 (2016 - \$18,362) to the Lunenburg County Regional Housing Authority as its share of operations.

#### South Shore Regional Library board - 17.94% interest

During 2017, the Municipality paid \$68,035 (2016 - \$68,035) to the South Shore Regional Library Board.

#### **Regional Economic Network**

During 2017, the Municipality paid \$45,794 (2016 - \$62,464) to the Regional Economic Network.

#### 4. Contributions to Provincial Government Departments & Agencies

The Municipality of the District of Chester, along with other municipal units in Lunenburg County, is required to finance the operations of various provincial departments based upon formulas defined in legislation.

#### **Corrections Contribution**

During 2017, the Municipality paid \$235,698 (2016 - \$236,441) as its share of operations towards corrections facilities in Lunenburg County.

#### **Education Contribution**

The required contribution to the South Shore Regional School Board is calculated using the mandatory municipal education rate (set by the Minister of Education) times the Municipality's uniform assessment. For 2016/17 the education tax rate of \$.30480 (2015/16 - \$.30480) per \$100 of uniform assessment times the uniform assessment of \$1,509,852,243 (2015/16 - \$1,459,018,213) for a total amount paid of \$4,602,030 (2015/16 - \$4,447,088).

#### Assessment Services Contribution

The required contribution for assessment services is calculated first using an amount, set by the Property Valuation Services Cprporation (PVSC), to be recovered from all municipal units for 2016/17 \$17,090,000 (2015/16

- \$17,090,000). Fifty percent of this recovery amount is allocated among municipal units using each unit's uniform assessment as a percentage of provincial uniform assessment. The other fifty percent is allocated using each unit's number of assessment accounts as a percentage of the provincial assessment accounts. During 2016/17 the Municipality paid \$340,514 (2015/16 - \$341,463) to the PVSC for assessment services.

March 31, 2017

#### 5. Cash and cash equivalents

The Cash and cash equivalents amount on the Statement of Financial Position includes portfolio investments as follows:

|                               | Operating          | <b>Capital</b> | Reserves      | <u>2017</u>   | <u>2016</u> |
|-------------------------------|--------------------|----------------|---------------|---------------|-------------|
| Cash                          | \$<br>1,736,769 \$ | 50,670 \$      | 2,121,447 \$  | 3,908,886 \$  | 3,722,386   |
| Short term investments (GICs) |                    |                | 11,599,043    | 11,599,043    | 9,125,323   |
|                               | \$<br>1,736,769 \$ | 50,670 \$      | 13,720,490 \$ | 15,507,929 \$ | 12,847,709  |

Included in the cash and cash equivalents are restricted amounts. The gas tax grant program funds are restricted to eligible capital projects. The landfill closure funds are restricted by provincial regulations to fund landfill closure costs. The tax sale surplus funds are restricted as they are required to be held as described in Note 9.

| Gas tax grant program<br>Tax sale surplus account<br>Landfill closure costs<br>Unrestricted cash | \$<br>    | <u>Operating</u><br>181,953<br>1,554,816<br>1,736,769 | <u>Capital</u><br>\$<br>50,670<br>50,670 | Reserves    1,326,855  \$    4,888,463 | 2017<br>1,326,855<br>181,953<br>4,888,463<br>9,110,658<br>15,507,929<br>\$ | 2016<br>1,174,527<br>116,415<br>4,172,779<br>7,383,989<br>12,847,709 |
|--|-----------|---|--|--|--|--|
| 6. Receivables   |           |   |  |  | <u>2017</u>  | <u>2016</u>  |
| Taxes receivable - rate roll:  |           | Current<br>Year                                       | <u>2016</u>                              | 2015<br>and Prior                      | Total  | Total  |
| Balance,   |           |   |  |  |  |  |
| beginning of year  | \$        | - \$  | 829,574 \$                               | 355,648 \$                             | 1,185,222 \$   | 1,243,690  |
| Collections for other  |           |   |  |  |  |  |
| governments  |           | 1,455,441   | -  | -                                      | 1,455,441  | 1,482,269  |
| Current year's levy  |           | 13,787,526  | -  |  | 13,787,526   | 13,817,059   |
|  |           | 15,242,967  | 829,574                                  | 355,648                                | 16,428,189   | 16,543,018   |
| Deduct   |           |   |  |  |  |  |
| Current year's   |           |   |  |  |  |  |
| collections  |           | 14,188,297  | 475,593                                  | 166,134                                | 14,830,024   | 15,093,023   |
| Reduced taxes  |           | 234,840   | -  | -                                      | 234,840  | 244,780  |
| Write-offs   |           | 3,214   | 2,695                                    | 3,319                                  | 9,228  | 19,993   |
|  |           | 14,426,351  | 478,288                                  | 169,453                                | 15,074,092   | 15,357,796   |
| Balance,   |           |   |  |  |  |  |
| end of year  |           |   |  |  |  |  |
|  | \$        | 816,616 \$  | 351,286 \$                               | 186,195                                | 1,354,097  | 1,185,222  |
| Allowance for uncollectible taxes & unrea  | solved as | sessments   |  |  | (76,073)   | (75,379)   |
| Allowance for other doubtful accounts  |           |   |  |  | (27,230)   | (17,263)   |
| Taxes receivable - interest  |           |   |  |  | 144,344  | 108,457  |
| Billing receivable - water utility   |           |   |  |  | (42)   | (42)   |
| HST receivable   |           |   |  |  | 81,405   | 176,094  |
| Due from Federal Government  |           |   |  |  | -  | 10,486   |
| Due from Provincial Government   |           |   |  |  | 109,384  | 185,975  |
| Due from other local governments   |           |   |  |  | 1,139,979  | 527,306  |
| Landfill receivable  |           |   |  |  | 387,580  | 238,855  |
| Other  |           |   |  |  | 278,229  | 344,742  |
| Balance, end of year   |           |   |  |  | 3,391,673 \$   | 2,684,453  |
|  |           |   |  | Ψ_                                     | φ  | _,,  |

Included in other receivables is a loan receivable in the amounts of \$34,000 (2016 - \$102,000) and \$70,800 (2016 - \$106,200) receivable from the residents serviced by the former Mill Cove Water Utility and the Aspotogan Heritage Trust respectively. The amounts receivable are for construction of private wells as agreed upon on the decommissioning of the Mill Cove Water Utility.

The amount is scheduled to be repaid by residents over the next 4 years through collection of area rates and over the next four years from the Aspotogan Heritage Trust.

March 31, 2017

#### 7. Employee Future Benefits - Non-Vested Sick Leave Benefits

The Municipality of the District of Chester provides non-vested sick leave benefits to Municipal employees. Municipal employees are allowed to accumulate unused sick day credits each year, up to the allowable maximum. Accumulated credits may be used in future years to the extent that the employee's illness or injury exceeds the current year's allocation of credits. The use of accumulated sick days for sick leave compensation ceases on termination of employment. The benefit costs and liabilities related to the plan are included in the consolidated financial statements. The most recent actuarial valuation was conducted on July 12, 2017.

The Municipality has provided non-vested sick leave benefits as follows:

| Accrucit hereft lich life                                |    | <u>2017</u> |
|--|----|-------------|
| Accrued benefit liability                                | ۴  | 0.47.000    |
| Accrued benefit obligation, beginning of the year        | \$ | 247,006     |
| Current service cost for the year                        |    | 14,958      |
| Interest cost for the year                               |    | 6,115       |
| Amortization of experience gains                         |    |             |
| Fiscal payments for employees                            |    | (19,746)    |
| Expected benefit obligation                              |    | 248,333     |
| Unamortized Actuarial losses (gains)                     |    | (98,302)    |
| Actual benefit obligation                                | \$ | 150,031     |
| Employee future benefits, non-vested sick leave benefits |    |             |
| Current service costs                                    | \$ | 14,958      |
| Interest cost for the year                               |    | 6,115       |
| Amortization of experience gains                         |    | -           |
|  | \$ | 21,073      |

The significant actuarial assumptions adopted in measuring the municipality's non-vested sick leave benefits are as follows:

| Discount rate                 | 2.5% |
|-------------------------------|------|
| Retirement age at age 65      |      |
| Rate of compensation increase | 3.0% |

Actuarial gains are amortized starting the year following the year in which the gain occurs. Amortization is on a straight line basis over the expected average remaining service life (15 years).

#### 8. Deferred revenue

Funds received with specific spending criteria and stipulations that result in a liability, are recorded in deferred revenue until these funds are spent on eligible expenditures.

|                        |    | <u>2017</u> | <u>2016</u> |
|------------------------|----|-------------|-------------|
| Prepayment of Taxes    | \$ | 131,804 \$  | 102,587     |
| Other deferred revenue |    | 171,884     | 192,201     |
| Total Deferred Revenue | \$ | 303.688 \$  | 294,788     |
|                        | ·  | <u> </u>    |             |

March 31, 2017

#### 9. Tax sale surplus account

The Municipality of the District of Chester is required to deposit in a tax sale surplus account the balance of proceeds of properties sold for taxes, after deducting the taxes owing to the Municipality at the time a property was sold. Where a balance remains in the tax sale surplus account twenty years after the sale, the Municipality is required to transfer it to the Capital Reserve Fund. There is no tax sale surplus from the 1996-97 fiscal year that needs to be transferred to the Capital Reserve Fund in the 2017-18 fiscal year. As per provincial accounting rules for municipalities the tax sale surplus is shown as a liability on the consolidated financial statements.

The tax sale surplus account ammounts and the years in which they arose are as follows:

|                      | <u>2017</u> | <u>2016</u> |
|----------------------|-------------|-------------|
| 1996 \$              | - \$        | 854         |
| 1999                 | 4,224       | 4,224       |
| 2000                 | 1,024       | 1,024       |
| 2001                 | 2,010       | 2,010       |
| 2003                 | 8,396       | 8,396       |
| 2005                 | 8,267       | 8,267       |
| 2011                 | 20,717      | 20,717      |
| 2012                 | 10,040      | 10,040      |
| 2014                 | 59,147      | 59,147      |
| 2015                 | 1,000       | 1,000       |
| 2016                 | 65,484      | 70,064      |
| Accumulated interest | 790         | 736         |
| \$                   | 181,099 \$  | 186,479     |

| 10. Long term debt   | <u>2017</u> | <u>2016</u> |
|--|-------------|-------------|
| Capital asset loansMunicipal Finance Corporation debenture, bearing interest from 5.45% - 5.75%, repayable in annual<br>instalments of \$32,667 plus interest, maturing in 2020. The original debenture of \$490,000 was taken<br>out in 2004 for Recreation and Culture use.\$  | 97,998 \$   | 130,664     |
| Municipal Finance Corporation debenture, bearing interest from 4.44% - 4.83%, repayable in annual instalments of \$62,500 plus interest, maturing in 2021. The original debenture of \$1,250,000 was taken out in 2006 for environmental health services use.                    | 562,500     | 625,000     |
| Municipal Finance Corporation debenture, bearing interest from 4.285% - 4.590%, repayable in annual instalments of \$50,000 plus interest, maturing in 2022. The original debenture of \$1,000,000 was taken out in 2007 for environmental health services use.                  | 500,000     | 550,000     |
| Municipal Finance Corporation debenture, bearing interest from 4.565% - 5.480%, repayable in annual instalments of \$63,784 plus interest, maturing in 2024. The original debenture of \$1,067,670 was taken out in 2008 for environmental health services use.                  | 557,398     | 621,182     |
| Municipal Finance Corporation debenture, bearing interest from 3.212% - 4.889%, repayable in annual instalments of \$59,200 plus interest, maturing in 2020. The original debenture of \$592,000 was taken out in 2009 for environmental health and transportation services use. | 177,600     | 236,800     |
| Municipal Finance Corporation debenture, bearing interest from 2.491% - 3.115%, repayable in annual instalments of \$278,600 plus interest, maturing in 2017. The original debenture of \$1,393,000 was taken out in 2011 for environmental health services use.                 | -           | 278,600     |

March 31, 2017

#### 10. Long term debt (continued)

| Municipal Finance Corporation debenture, bearing interest from 1.905% - 3.4 instalments of \$63,000 plus interest, maturing in 2023. The original debenture out in 2012 for environmental health and general government services use. |                            | 378,000   | 441,000      |            |
|---|----------------------------|---|--------------|------------|
| Municipal Finance Corporation debenture, bearing interest from 1.330% - 2.9 instalments of \$113,650 plus interest, maturing in 2024. The original debentu out in 2013 for environmental health services use.                         |                            |   | 453,550      | 567,200    |
| Municipal Finance Corporation debenture, bearing interest from 1.245% - 3.7 instalments of \$330,333 plus interest, maturing in 2030. The original debentu taken out in 2015 for environmental health and environmental development s | re of \$4,005,             |   | 3,344,334    | 3,674,667  |
| Municipal Finance Corporation debenture, bearing interest from 1.011% - 1.8 instalments of \$600,000 plus interest, maturing in 2021. The original debentu taken out in 2016 for environmental health.                                |                            |   | 2,400,000    | 3,000,000  |
| Municipal Finance Corporation debenture, bearing interest from 1.15% - 2.92 instalments of \$62,700 plus interest, maturing in 2027. The original debenture out in 2016 for environmental health.                                     |                            |   | 521,000      |            |
|   |                            | \$  | 8,992,380 \$ | 10,125,126 |
| Principal repayments during the next five years are due as follows:   |                            |   |              |            |
| 2018<br>2019<br>2020<br>2021<br>2022  | \$<br>\$<br>\$<br>\$<br>\$ | 1,437,833<br>1,437,833<br>1,369,433<br>1,495,067<br>770,067 |              |            |

All long term debt outstanding at year end has been properly authorized by Service Nova Scotia and Municipal Relations.

Interest expensed on long term debt during the year was \$266,298 (2016 - \$285,751).

March 31, 2017

| 11. Capital assets        | Opening Cost        | Additions    | <u>Disposals</u> | <u>Transfers</u> | Ending Cost |
|---------------------------|---------------------|--------------|------------------|------------------|-------------|
| Buildings - Plants        | \$<br>7,977,310 \$  | 20,040 \$    | - \$             | - \$             | 7,997,350   |
| Electronic Data Equipment | 919,314             | 178,998      | -                | -                | 1,098,312   |
| Lagoons                   | 113,516             | -            | -                | -                | 113,516     |
| Land                      | 1,696,461           | -            | -                | -                | 1,696,461   |
| Land Improvements         | 1,996,024           | 121,879      | -                | -                | 2,117,903   |
| Landfill                  | 11,855,785          | -            | -                | -                | 11,855,785  |
| Machinery and Equipment   | 3,224,554           | 51,930       | -                | 26,656           | 3,303,140   |
| Municipal Buildings       | 2,715,494           | 138,604      | -                | 173,940          | 3,028,038   |
| Sewer Lines               | 7,304,802           | 49,823       | -                | -                | 7,354,625   |
| Sidewalks                 | 2,483,122           | -            | -                | 219,237          | 2,702,359   |
| Small Equipment           | 302,986             | 6,184        | -                | -                | 309,170     |
| Streets, Roads & Curbs    | 5,641,442           | 309,461      | -                | 27,070           | 5,977,973   |
| Vehicles                  | 392,085             | 48,770       | -                | -                | 440,855     |
| Wharves                   | 191,210             | -            | -                | -                | 191,210     |
| Wind Turbine              | 5,123,893           | -            | -                | -                | 5,123,893   |
| Work in Progress          | 964,155             | 205,685      | (341,614)        | (446,903)        | 381,323     |
|                           | \$<br>52,902,153 \$ | 1,131,374 \$ | (341,614) \$     | - \$             | 53,691,913  |

|                           | _  | Opening<br>Accumulated<br>Amortization | Amortization<br>During<br>the Year | Amortization<br>on Disposals | Ending<br>Accumulated<br>Amortization |
|---------------------------|----|--|------------------------------------|------------------------------|---------------------------------------|
| Buildings - Plants        | \$ | 4,867,672 \$                           | 252,320 \$                         | - \$                         | 5,119,992                             |
| Electronic Data Equipment |    | 693,481                                | 118,949                            | -                            | 812,430                               |
| Lagoons                   |    | 11,352                                 | 11,352                             | -                            | 22,704                                |
| Land                      |    | -                                      |                                    | -                            | -                                     |
| Land Improvements         |    | 935,891                                | 107,689                            | -                            | 1,043,580                             |
| Landfill                  |    | 9,447,429                              | 797,623                            | -                            | 10,245,052                            |
| Machinery and Equipment   |    | 2,341,444                              | 254,832                            | -                            | 2,596,276                             |
| Municipal Buildings       |    | 1,135,612                              | 76,116                             | -                            | 1,211,728                             |
| Sewer Lines               |    | 5,117,595                              | 147,018                            | -                            | 5,264,613                             |
| Sidewalks                 |    | 1,233,701                              | 105,270                            | -                            | 1,338,971                             |
| Small Equipment           |    | 280,947                                | 7,859                              | -                            | 288,806                               |
| Streets, Roads & Curbs    |    | 3,419,633                              | 175,299                            | -                            | 3,594,932                             |
| Vehicles                  |    | 321,013                                | 38,798                             | -                            | 359,811                               |
| Wharves                   |    | 93,351                                 | 7,648                              | -                            | 100,999                               |
| Wind Turbines             |    | 531,935                                | 256,393                            | -                            | 788,328                               |
|                           | \$ | 30,431,056 \$                          | 2,357,166 \$                       | - \$                         | 32,788,222                            |

|                           | <u>NBV 2017</u>  | <u>NBV 2016</u>  |
|---------------------------|------------------|------------------|
| Buildings - Plants        | \$<br>2,877,358  | \$<br>3,109,638  |
| Electronic Data Equipment | 285,882          | 225,833          |
| Lagoons                   | 90,812           | 102,164          |
| Land                      | 1,696,461        | 1,696,461        |
| Land Improvements         | 1,074,323        | 1,060,133        |
| Landfill                  | 1,610,733        | 2,408,356        |
| Machinery and Equipment   | 706,864          | 883,110          |
| Municipal Buildings       | 1,816,310        | 1,579,882        |
| Sewer Lines               | 2,090,012        | 2,187,207        |
| Sidewalks                 | 1,363,388        | 1,249,421        |
| Small Equipment           | 20,364           | 22,039           |
| Streets, Roads & Curbs    | 2,383,041        | 2,221,809        |
| Vehicles                  | 81,044           | 71,072           |
| Wharves                   | 90,211           | 97,859           |
| Wind Turbines             | 4,335,565        | 4,591,958        |
| Work in Progress          | <br>381,323      | 964,155          |
|                           | \$<br>20,903,691 | \$<br>22,471,097 |

March 31, 2017

#### 12. Financial Instruments

Financial instruments are any contract that gives rise to financial assets of one entity and financial liabilities of another entity. Financial assets represent a contratual right receive cash, or assets that can be used to discharge liabilities, in the future Financial liabilities represent a contractual obligation to deliver cash, or another financial asset, in the future. The Municipality of the District of Chester's financial assets include cash and cash equivalents, portfolio investments and receivables. The Municipality's financial liabilities include payables and accruals and long term debt.

#### Risk Management

The Municipality is exposed to a number of risks as a result of the financial instruments in its Statement of Financial Position that can affect its operating performance. These risks include interest rate risk, market risk, credit risk, liquidity risk and foreign exchange risk.

#### Interest rate risk

Interest rate risk is the risk relating to fluctuating changes in the market interest rate impacting the value of financial instruments. For financing the Municipality does not have any variable interest rate debt as all long term debt has fixed rates. Therefore, interest rate fluctuations has no effect until such time as the debt is refinanced. Note 8 decribes future debt principal repayments. For portfolio investments the Municipality mitigates risk by diversification with multiple short term fixed rate guaranteed investment certificates.

#### Market risk

Market risk is the risk that the fair value of a financial instrument will fluctuate as a result of changes in market prices. The Municipality's objective places greater relevant importance to the preservation of capital that a competive return on portfolio investments which is why cash is invested in GICs.

#### Credit risk

The Muncipality is exposed to credit risk with respect to accounts receivable and loans receivable as described in Note 5. The Municipality has a credit monitoring process to mitigate potential credit risks and maintains provisions for potential credit losses that are assessed on an ongoing basis.

#### Liquidity risk

The Municipality has contractual obligations and financial liabilities, therefore, is exposed to liquidity risk. The Municipality monitors its liquidity risk by updating and reviewing mutli-year cash flow projections on a regular and as needed basis, and by matching its long term financing arrangements with its cash flow needs.

#### Foreign exchange risk

Foreign exchange risk arises on financial instruments that are denominated in a foreign currency. The Muncipality's exposure is minor as it only occassionally makes payments denominated in foreign currencies and the amounts are small.

#### Capital management

The Municipality's capital management focus is on ensuring liquid resources are available for operations. This objective is considered by the Municipality in the preparation of the annual budget, in the monitoring of cash flows and in the monitoring of actual results compared to budget. As of March 31, 2017, the Municipality has met its objective of having sufficient liquid resources to meet its current obligations.

Municipality of the District of Chester

## Notes to the Consolidated Financial Statements

March 31, 2017

| 13. Accumulated Surplus                    |    | - ·              |     |                |     | _               |    |               |     | Restated    |
|--|----|------------------|-----|----------------|-----|-----------------|----|---------------|-----|-------------|
|  |    | <u>Operating</u> |     | <u>Capital</u> |     | <u>Reserves</u> |    | <u>2017</u>   |     | <u>2016</u> |
| Accumulated Surplus, beginning of the year | \$ | 2,086,886        | g   | 9,576,857      | \$  | -,,             | \$ | 20,759,451 \$ | 5   | 18,807,389  |
| Prior period adjustment                    |    | (153,588)        |     | -              |     | (507,511)       |    | (661,099)     | -   | -           |
| Accumulated Surplus, beginning restated    |    | 1,933,298        |     | 9,576,857      |     | 8,588,197       |    | 20,098,352    | _   | 18,807,389  |
| Financial activities                       |    |                  |     |                |     |                 |    |               |     |             |
| Revenue (fund transfer)                    |    |                  |     |                |     |                 |    |               |     |             |
| Repayment of debt                          |    | (1,653,733)      |     | 1,653,733      |     | -               |    | -             |     | -           |
| Capital fund acquisitions                  |    | (1,131,374)      |     | 1,131,374      |     | -               |    | -             |     | -           |
| Other revenue                              |    | 22,066,622       |     | 8,020          |     | 142,963         |    | 22,217,605    |     | 21,614,864  |
| Transfer to reserves                       |    | (2,740,329)      |     | -              |     | 2,740,329       |    | -             |     | -           |
|  |    | 16,541,186       |     | 2,793,127      |     | 2,883,292       |    | 22,217,605    | -   | 21,614,864  |
| Expenditures (transfer)                    |    |                  |     |                |     |                 |    |               | -   |             |
| Capital asset write off                    |    | -                |     | 341,614        |     | -               |    | 341,614       |     | 132,425     |
| Amortization                               |    | (2,357,166)      |     | 2,357,166      |     | -               |    | -             |     | -           |
| Other expenditures (incl amortiztion)      |    | 18,109,934       |     | -              |     | 1,411,435       |    | 19,521,369    |     | 20,191,476  |
|  |    | 15,752,768       | -   | 2,698,780      | _   | 1,411,435       | \$ | 19,862,983    |     | 20,323,901  |
| Annual surplus                             |    | 788,418          | -   | 94,347         |     | 1,471,857       |    | 2,354,622     | -   | 1,290,963   |
| Accumulated Surplus, end of the year       | \$ | 2,721,716        | 1   | 9,671,204      | \$  | 10,060,054      | \$ | 22,452,974 \$ | ; - | 20,098,352  |
| •  |    |                  | -   |                | -   |                 |    |               |     |             |
| Financial position                         |    |                  |     |                |     |                 |    |               |     |             |
| Cash                                       | \$ | 1,736,714        | g   | 50,670         | \$  | 13,720,491      | \$ | 15,507,875 \$ | 5   | 12,847,709  |
| Receivables                                |    | 3,391,673        |     | -              |     | -               |    | 3,391,673     |     | 2,684,453   |
| Due to own funds                           |    | (322,068)        |     | (2,290,777)    |     | 2,612,845       |    | -             |     | -           |
|  |    | 4,806,319        |     | (2,240,107)    |     | 16,333,336      |    | 18,899,548    | -   | 15,532,162  |
| Borrowings, Payables and deferred revenue  |    | 2,124,086        |     |                |     |                 |    | 2,124,086     | -   | 3,030,196   |
| Landfill closure costs                     |    | -                |     | -              |     | 6,273,280       |    | 6,273,280     |     | 4,861,846   |
| Long term debt                             |    | -                |     | 8,992,380      |     | -               |    | 8,992,380     |     | 10,125,113  |
| -  |    | 2,124,086        |     | 8,992,380      | _   | 6,273,280       |    | 17,389,746    | -   | 18,017,155  |
| Net assets (debt)                          |    | 2,682,233        | •   | (11,232,487)   | -   | 10,060,056      |    | 1,509,802     | -   | (2,484,993) |
| Non-financial assets                       |    | 39,481           |     | 20,903,691     |     | -               |    | 20,943,172    |     | 22,583,345  |
| Accumulated Surplus                        | \$ | 2,721,714        | \$  | 9,671,204      | \$  | 10,060,056      | 5  | 22,452,974 \$ | 5   | 20,098,352  |
| •  | ·  |                  | · · | , , -          | · - | , , - ,         |    | <i>, ,</i> ,  | -   |             |

#### 14. District School Board

On January 31, 1982, the Municipality of the District of Chester joined with the other Municipality and Towns of Lunenburg County to form the South Shore District School Board. Under the agreement, all school buildings on hand at December 31, 1981, will remain assets of the Municipality, but will be under the control of the District School Board until such time as the Board no longer requires the asset for school purposes. At that time, control will revert to the Municipality. The South Shore District School Board was subsequently amalgamated with other boards to become the South Shore Regional School Board.

#### 15. Pension plans

**Defined Contribution Plan** 

The Municipality of the District of Chester currently makes contributions to a pension plan on behalf of employees who have opted to participate in the plan. The pension plan is a defined contribution plan and is administered by Standard Life Assurance Company on behalf of the Municipality. Contributions to this plan are shared by the Municipality and its employees with both contributing 6% (2016 - 5%) of base salary. During the year the Municipality contributed \$165,230 (2016 - \$135,118) to the pension plan.

#### 16. Landfill closure costs

Landfill closure costs include estimated expenses for capping the cell sites as well as ongoing environmental monitoring and care. The liability for closure costs is accrued each year based on the total tonnes of garbage delivered to the landfill compared to the estimated tonnes of landfill capacity. The estimated total of landfill closure and post closure costs at the start of the second generation landfill was \$6,755,143. Management continued the process of revisiting the landfill closure and post closure and post closure to take June 2016 to update estimated landfill closure and post closure costs. Management will continue to monitor its estimate in future years. Based on information currently available, management estimates that the total landfill closure and post closure costs are \$9,835,350 when site capacity is completely utilized. The total liability recognized to date of \$6,273,280 is based on the capacity of the site utilized to date. The remaining \$3,562,070 will be recognized as the landfill capacity is utilized each year.

The estimated remaining capacity of the site is 255,877 tonnes which is currently expected to be filled over the next 6 years.

A portion of the total current cost of landfill closure and post-closure care is being transferred into the Special Reserve Fund - Capital Reserve Section in each period the landfill accepts solid waste in the amount equal to the change in the closure liability recongnized each year. The total amount for landfill closure costs in reserve is \$6,273,280.

The estimated time for post closure care is 30 years.

Estimated closure and post closure costs as well as landfill capacity are examined annually. The calculated liability is revised annually based on the capacity of the landfill utilized during the year and any revisions for estimated closure and post closure costs. Any changes in the estimates used to calculate the accrued landfill closure and post closure costs, including cost, total capacity and discount rate, could result in a material change to the financial statements.

#### 17. Commitments

#### Solid Waste - Sales of Services

The Municipality of the District of Chester has contractually entered into agreements with the Valley Region Solid Waste Authority for the next 19 years, and the Town of Lunenburg and the Lunenburg Regional Solid Waste Management Committee for the next 9 years, to accept solid waste at its second generation landfill site fees charged to Valley Region Solid Waste Authority are a proportionate share of operating costs calculated annually on the basis of tonnes delivered to the site as a percentage of total tonnes accepted from all sources. Fees charged to the Town of Lunenburg and the Lunenburg Regional Solid Waste Management Committee are based on a per tonne charge which is adjusted annually for inflation. The Municipality of the District of Chester collects a host community fee from users based on the number of tonnes delivered to the landfill site.

In order to fulfill the terms associated with these arrangements it is estimated the Municipality will be required to complete construction of three solid waste cells for the duration of the agreements (see Note 22).

#### Solid Waste - Processing of Waste Agreement

In August 2016 the Municipality of the District of Chester entered into an agreement with Sustane Chester Inc. to provide Sustane with all municipal solid waste (MSW) for 20 years after construction of their facility (estimated to be during Q4 2017) on land leased from the Municipality. The Municipality will pay Sustane a base fee per tonne for waste delivered to Sustane's facility. Sustane will separate MSW and convert it into marketable by-products with the goal to reduce MSW going to the landfill (up to 90%), create employment in the region, increase recycling rates and reduce the carbon footprint of the landfill site. Sustane will pay the Municipality a fee per tonne for any residual waste that cannot be processed and must go to the landfill. An estimate of the financial impact on future operations cannot be made at this time.

#### Waste Collection

In August 2014, the Municipality signed a contract for waste collection services with a 5 year term expiring in March 2019. Total payments remaining over the next 2 years amount to \$1,445,388 plus HST.

#### Remuneration 18.

The municipality is required by legislation to disclose the remuneration paid to each council member and the chief administrative officer.

|                         | ·                |                |           | <u>2017</u>  | <u>2016</u>  |
|-------------------------|------------------|----------------|-----------|--------------|--------------|
| <u>Councilor</u>        | Remuneration     | <u>Mileage</u> | Expenses  | <u>Total</u> | <u>Total</u> |
| Brad Armstrong          | \$<br>10,655 \$  | 72 \$          | - \$      | 10,727       | 18,773       |
| Danielle Barkhouse      | 8,041            | 214            | 1,488     | 9,743        | -            |
| Sharon Church-Cornelius | 18,696           | 805            | 4,285     | 23,786       | 19,265       |
| Tina Connors            | 18,696           | 4,394          | 1,166     | 24,256       | 23,020       |
| Robert Myra             | 1,558            | 49             | -         | 1,607        | 21,174       |
| Abdella Assaff          | 8,041            | 534            | 12        | 8,587        | -            |
| Floyd Shatford          | 21,058           | 1,799          | 58        | 22,915       | 23,022       |
| Andre Veinotte          | 18,696           | -              | 3,441     | 22,137       | 18,974       |
| Allen Webber            | 39,395           | 653            | 5,269     | 45,317       | 40,282       |
| <u>Staff</u>            |                  |                |           |              |              |
| Tammy Wilson            | 139,771          | 2,736          | 8,857     | 151,364      | 146,392      |
|                         | \$<br>284,607 \$ | 11,256 \$      | 24,576 \$ | 320,439      | 310,902      |

#### 19. Segmented Information

The Municipality of the District of Chester is a diversified municipal unit that provides a wide range of services to it's citizens. For management reporting purposes the Municipality's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Municipal services are provided by departments and their activity is reported in these funds. The services provided by these departments are as follows.

#### General government services

This department is responsible for the overall financial and local government administration. Its tasks include tax billings and payments, accounts payable and receivables, budgets and financial statements, the Municipal Government Act, administration and maintenance of bylaws and change of address.

#### Protective services

This department is responsible for overseeing police and legal services, animal control, fire protection issuing building permits and fire safety inspections.

#### Transportation services

This department is responsible for the development and maintenance of roads, sidewalks and street lighting.

#### Environmental health services

This department is responsible for the maintenance and operations of waste and sewer services provided to residents and other customers. Its tasks include waste collection, recycling, composting and sewer hook-up.

#### Environmental development services

This department is responsible for planning and development within the Municipality. Its tasks include operations of the wind turbine, issuing development permits, developing strategies, economic development and planning reports.

#### Recreational and cultural services

This department is responsible for promoting and offering recreation opportunities and activities to the Municipality's residents.

### Municipality of the District of Chester

Notes to the Consolidated Financial Statements

March 31, 2016

#### 19. Segmented Information (continued)

|  | General<br>Government<br>Services | Protective<br>Services | Transportation<br>Services | Environmental<br>Health<br>Services | Environmental<br>Development<br>Services | Recreation<br>and<br>Culture<br>Services | 2017<br>Consolidated | Restated<br>2016<br>Consolidated |
|--|-----------------------------------|------------------------|----------------------------|-------------------------------------|--|--|----------------------|----------------------------------|
| Revenue  |                                   |                        |                            |                                     |  |  |                      |                                  |
| Taxes  | , , +                             | 35,121 \$              | 238,035 \$                 | 2,289,923 \$                        | 656,574 \$                               | - \$                                     | 10,919,846 \$        |                                  |
| Grants in lieu of taxes  | 168,464                           | 5,249                  | -                          | -                                   | -  | -  | 173,713              | 169,480                          |
| Sales of Services  | 20,637                            | 24,400                 | -                          | 3,631,534                           | 776,775                                  | 113,804                                  | 4,567,150            | 4,026,247                        |
| Other revenue from own sources<br>Unconditional transfers from | 223,389                           | 27,770                 | 16,237                     | 347,119                             | 30,736                                   | -  | 645,251              | 825,468                          |
| other governments<br>Conditional transfers from                | 6,736                             | -                      | -                          | 110,129                             | -  | -  | 116,865              | 104,890                          |
| other governments  | 111,262                           |                        |                            |                                     |  |  | 111,262              | 289,783                          |
| Grants for capital projects                                    | 679,608                           | -                      | -                          | -                                   | -  | -  | 679,608              | 765,849                          |
| Interest   | 156,375                           | -                      | -                          | -                                   | -  | -  | 156,375              | 103,515                          |
|  | 9,066,664                         | 92,540                 | 254,272                    | 6,378,705                           | 1,464,085                                | 113,804                                  | 17,370,070           | 16,611,674                       |
| Expenditures   |                                   |                        |                            |                                     |  |  |                      |                                  |
| Salaries and benefits  | 1,502,791                         | 328,197                | 14,398                     | 920,530                             | 503,146                                  | 500,617                                  | 3,769,679            | 3,861,489                        |
| Goods and services   | 765,524                           | 2,070,204              | 535,495                    | 3,451,927                           | 260,154                                  | 204,233                                  | 7,287,537            | 7,366,543                        |
| Gov't transfers & board contribution                           | s 408,548                         | -                      |                            |                                     |  |  | 408,548              | 409,497                          |
| Amortization   | 175,507                           | -                      | 238,268                    | 1,550,620                           | 291,953                                  | 100,818                                  | 2,357,166            | 2,302,932                        |
| Interest   | 2,992                             | -                      | 14,200                     | 158,805                             | 91,801                                   | 5,949                                    | 273,747              | 308,268                          |
| Other  | 844,384                           | -                      |                            |                                     | 27,699                                   | 46,688                                   | 918,771              | 620,038                          |
|  | 3,699,746                         | 2,398,401              | 802,361                    | 6,081,882                           | 1,174,753                                | 858,305                                  | 15,015,448           | 14,868,767                       |
| Annual surplus   | 5,366,918 \$                      | (2,305,861) \$         | (548,089) \$               | 296,823 \$                          | 289,332 \$                               | (744,501) \$                             | 2,354,622 \$         | 1,742,907                        |
| Supplementary Information                                      |                                   |                        |                            |                                     |  |  |                      |                                  |
| Add Back   |                                   |                        |                            |                                     |  |  |                      |                                  |
| Depreciation   | 5 175,507 \$                      | - \$                   | 238,268 \$                 | 1,550,620 \$                        | 291,953 \$                               | 100,818 <b>\$</b>                        | 2,357,166 \$         | 2,302,932                        |
| Less   |                                   |                        |                            |                                     |  |  |                      |                                  |
| Debenture Principle Payments                                   | (16,000)                          | -                      | (67,198)                   | (1,302,536)                         | (235,333)                                | (32,666)                                 | (1,653,733)          | (1,109,601)                      |
| Transfers to Reserves  | (1,153,145)                       | -                      |                            | (1,599,418)                         | (983,992)                                | (5,000)                                  | (3,741,555)          | (1,467,153)                      |
| Segment Surplus (Deficit)                                      | 4,373,280 \$                      | (2,305,861) \$         | (377,019) \$               | (1,054,511) \$                      | (638,040) \$                             | (681,349) \$                             | (683,500) \$         | 1,469,085                        |

20

March 31, 2017

#### 20. Loan guarantees

The Municipality has guaranteed a loan for the Hubbards and District Fire Commission for the purchase of a fire vehicle in the amount of \$350,000.

The balance outstanding as of March 31, 2017 is \$87,870 (2016 - \$117,456). Interest is calculated at prime and principal payments are \$29,586 per year. The loan matures on June 4, 2019.

#### 21. Contingency

The Municipality is required to comply with new environmental legislation related to waste water treatment. As a result the Municipality is required to complete upgrades to their current waste water treatment system over the next 3 years.

Currently the Municipality has not entered into any contracts to complete the necessary upgrades. Internal engineering staff have estimated that the costs to be incurred over the next four years will be approximately \$3,800,000.

#### 22. Subsequent Events

#### Solid Waste - Landfill cell construction

In April 2017 Municipal Council awarded a tender for the construction of a landfill cell at Kaizer Meadow landfill in the amount of \$2,398,000 plus HST.

#### 23. Comparative figures

Certain of the 2016 comparative figures have been reclassified to conform to the financial statement presentation adopted for the current year.

#### 24. Budgeted figures

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by the Council of the Municipality of the District of Chester.

#### **Municipality of the District of Chester** Schedules to Consolidated Statement of Operations

|  | OT | Operations |  |
|--|----|------------|--|
|--|----|------------|--|

| of Operations<br>Year Ended March 31  |    |             |     | 2017          | Restated<br>2016 |
|---|----|-------------|-----|---------------|------------------|
| REVENUE   |    | Budget      |     | Actual        | Actual           |
| Taxes   | ¢  | 0 540 075   | ¢   | 0.470.450 ¢   | 0 070 450        |
| Residential assessable property   | \$ | 9,516,075   | \$_ | 9,472,450 \$  | 9,378,158        |
| Commercial based taxable assessments  |    | 1,355,909   | _   | 1,347,645     | 1,369,194        |
| Resource  |    |             |     |               |                  |
| Taxable assessments   |    | 296,895     |     | 293,024       | 287,176          |
| Non-profit acreage  |    | 4,360       |     | 4,360         | 4,152            |
| Forest property tax (less than  |    |             |     |               |                  |
| 50,000 acres)   |    | 27,211      |     | 27,334        | 27,439           |
| Forest property tax (50,000 acres   |    | 0 500       |     | 0 500         | 0.500            |
| or more)  |    | 8,590       | -   | 8,590         | 8,590            |
| Area rates  | _  | 337,056     | -   | 333,308       | 327,357          |
| Protective services   |    | 275,990     |     | 277,110       | 276,820          |
| Transportation services   |    | 238,650     |     | 238,035       | 258,209          |
| Environmental Health services   |    | 2,329,112   |     | 2,289,923     | 2,207,321        |
|   |    | 2,843,752   | -   | 2,805,068     | 2,742,350        |
| Business property   |    |             | _   |               |                  |
| Based on revenue (Aliant)   |    | 50,000      |     | 49,067        | 49,128           |
| NS Power HST rebate   |    | 74,000      | _   | 67,783        | 88,676           |
|   |    | 124,000     | _   | 116,850       | 137,804          |
| Deed Transfer tax   |    | 880,000     | _   | 1,048,655     | 905,458          |
| Wind Farm Developer tax   | _  | 656,574     | _   | 656,574       | 174,221          |
| Transfers and collections for other governments                                   |    |             |     |               |                  |
| Transfers and collections for other governments<br>Collection - other governments |    | 1,497,036   |     | 1,455,441     | 1,482,269        |
| Transfers to village and local fire commissions                                   |    | (1,497,036) |     | (1,461,732)   | (1,488,478)      |
|   |    | -           | -   | (6,291)       | (6,209)          |
|   |    | 15,713,366  |     | 15,774,259    | 15,028,333       |
| Education mandatory contribution (Note 4)   |    | (4,602,030) |     | (4,603,030)   | (4,447,088)      |
| Correction services   |    | (236,441)   |     | (235,698)     | (236,441)        |
| Regional Housing Authority  |    | (20,000)    | _   | (16,685)      | (18,362)         |
|   | \$ | 10,854,895  | \$  | 10,919,846 \$ | 10,326,442       |

# Municipality of the District of Chester Schedules to Consolidated Statement

| of Operations<br>Year Ended March 31  |    |                     |       | 2017                |              | Restated<br>2016 |
|---|----|---------------------|-------|---------------------|--------------|------------------|
| Grants in lieu of taxes   |    |                     |       |                     |              |                  |
| Federal government  | \$ | 60,938              | \$    | 51,686              | \$           | 54,396           |
| Provincial government   |    | 54 042              |       | 56 506              |              | 52 1 1 2         |
| Real property<br>Crown timberland   |    | 54,042<br>34,176    |       | 56,596<br>33,342    |              | 53,142<br>33,342 |
| Fire protection   |    | 34,170              |       | 5,249               |              | 359              |
| Conservation  |    | 7,000               |       | 6,311               |              | 6,004            |
| Provincial government agencies  |    | 1,000               |       | 0,011               |              | 0,001            |
| NS Power Incorporated   |    | 20,529              |       | 20,529              |              | 22,237           |
| ·   | \$ | 177,045             | \$    | 173,713             | \$           | 169,480          |
|   |    |                     |       |                     |              |                  |
| Sales of services   | ¢  | _                   | ¢     | 20 627              |              |                  |
| General government services - election<br>Waste Collection fees - other local governments                   | \$ | -<br>2,801,496      | \$    | 20,637<br>3,631,534 | \$           | -<br>3,010,489   |
| Planning services - other local governments   |    | 2,001,490<br>46,418 |       | 3,031,534<br>46,921 | φ            | 52,567           |
| Building/fire inspection services - other local gov't   |    | 21,662              |       | 21,897              |              | 21,576           |
| Recreation and cultural services  |    | 82,750              |       | 82,991              |              | 90,134           |
| FHCS  |    | 27,400              |       | 30,813              |              | 28,314           |
| REMO - other local governments  |    | 2,476               |       | 2,503               |              | 2,466            |
| Wind Energy   |    | 719,650             |       | 729,854             |              | 820,701          |
|   | \$ | 3,701,852           | \$    | 4,567,150           | \$           | 4,026,247        |
| Other revenue from own sources  |    |                     |       |                     |              |                  |
| Administrative services   | \$ | 162,750             | \$    | 223,389             | \$           | 211,728          |
| Transportation services   | Ψ  | 8,217               | Ψ     | 16,237              | Ψ            | 7,721            |
| Building inspection services  |    | 15,000              |       | 25,206              |              | 21,217           |
| Animal control services   |    | 4,350               |       | 2,564               |              | 1,881            |
| Sewer hookup services   |    | 500                 |       | 17,420              |              | 8,299            |
| Solid waste & disposal services   |    | 571,820             |       | 329,699             |              | 516,617          |
| Planning services   |    | 22,390              |       | 25,682              |              | 52,951           |
| Industrial park services  |    | 5,000               |       | 5,054               |              | 5,054            |
|   | \$ | 790,027             | \$    | 645,251             | \$           | 825,468          |
| Unconditional transfers from<br>Federal and Provincial governments<br>and agencies<br>Provincial government |    |                     |       |                     |              |                  |
| Service Nova Scotia<br>Assessment Act - farm acreage  | \$ | 6,736               | \$    | 6,736               | ¢            | 6,699            |
| Recycling projects  | φ  | 69,187              | φ     | 6,736<br>110,129    | φ            | 6,699<br>98,191  |
|   | \$ | 75,923              | \$    | 116,865             | \$           | 104,890          |
|   | *_ |                     | • * - |                     | · Ť <b>–</b> | ,                |

## Municipality of the District of Chester Schedules to Consolidated Statement

| of Operations                           |                 |               | Restated      |
|---|-----------------|---------------|---------------|
| Year Ended March 31                     |                 | 2017          | 2016          |
|   |                 |               |               |
| Conditional transfers from Federal      |                 |               |               |
| and Provincial governments and agencies |                 |               |               |
| Federal government                      |                 |               |               |
| Employment grants                       | \$<br>2,000     | \$<br>2,996   | \$<br>1,272   |
| Provincial government                   |                 |               |               |
| Emergency measures                      | 4,500           | 4,767         | 4,760         |
| Recreation                              | -               | 94,490        | 156,899       |
| Employment grants                       | -               | 9,009         | -             |
| Other agencies                          |                 |               |               |
| REN                                     | -               | -             | 126,852       |
|   | \$<br>6,500     | \$<br>111,262 | \$<br>289,783 |
| Grants for Capital Projects             |                 |               |               |
| Infrastructure grant                    | \$<br>485,000   | \$<br>-       | \$<br>77,782  |
| Gas tax grant                           | 589,371         | 589,371       | 559,359       |
| PCAP grant                              | 581,250         | 54,237        | 88,190        |
| SNSMR grant                             | 130,000         | 18,000        | 33,018        |
| Local agencies grant                    | 21,600          | 18,000        | 7,500         |
|   | \$<br>1,807,221 | \$<br>679,608 | \$<br>765,849 |

## Municipality of the District of Chester Schedules to Consolidated Statement

| of Operations<br>Year Ended March 31 |                 |    | 2017      |    | Restated<br>2016 |
|--------------------------------------|-----------------|----|-----------|----|------------------|
| EXPENDITURES                         |                 |    |           |    |                  |
|                                      | <u>Budget</u>   |    | Actual    |    | Actual           |
| General government services          |                 |    |           |    |                  |
| Legislative                          |                 |    |           |    |                  |
| Council/committee remuneration       | \$<br>164,844   | \$ | 150,726   | \$ | 159,596          |
| Administrative expenses              | 90,047          |    | 64,266    |    | 90,498           |
| Grants to organizations              | 253,921         |    | 267,929   |    | 206,732          |
| Elections                            | <br>75,000      |    | 57,452    |    | -                |
|                                      | <br>583,812     |    | 540,373   |    | 456,826          |
| CAO/Clerk administrative             |                 |    |           |    |                  |
| Administration salaries              | 374,906         |    | 365,582   |    | 367,262          |
| Administrative expenses              | 128,551         |    | 113,790   |    | 106,018          |
| Town crier                           | 1,000           |    | -         |    | -                |
| Surveys/appraisals                   | 2,000           |    | 1,043     |    | 4,901            |
| Newsletter/promotions                | 33,520          |    | 10,985    |    | 10,627           |
| Joint occupational health and safety | 25,000          |    | 8,188     |    | 7,132            |
| Health & wellness                    | <br>7,000       |    | 4,521     |    | 2,541            |
|                                      | <br>571,977     |    | 504,109   |    | 498,481          |
| Finance/property tax administrative  |                 |    |           |    |                  |
| Administration salaries              | 338,364         |    | 343,360   |    | 317,291          |
| Administrative expenses              | 220,235         |    | 188,092   |    | 159,912          |
| Auditor services                     | 40,000          |    | 44,899    |    | 40,623           |
| Property tax administration          | <br>279,900     |    | 275,919   |    | 299,726          |
|                                      | <br>878,499     | _  | 852,270   | _  | 817,552          |
| Information services administrative  |                 |    |           |    |                  |
| Administration salaries              | 217,195         |    | 218,369   |    | 175,394          |
| Administrative expenses              | 210,245         |    | 195,723   |    | 225,451          |
| Debenture interest                   | <br>3,122       |    | 2,992     |    | 3,355            |
|                                      | <br>430,562     |    | 417,084   |    | 404,200          |
| Municipal property services          | _               |    |           |    |                  |
| Salaries                             | 83,751          |    | 74,693    |    | 78,694           |
| Administrative expenses              | 44,100          |    | 36,006    |    | 36,195           |
| Property services                    | 110,976         |    | 114,662   |    | 164,195          |
| Wharves                              | 8,500           |    | 5,415     |    | 5,735            |
| Community Development                | <br>15,000      | _  | 7,687     |    | 9,052            |
|                                      | <br>262,327     |    | 238,463   |    | 293,871          |
| Public works general                 |                 |    |           |    |                  |
| Salaries                             | 154,663         |    | 142,040   |    | 149,923          |
| Administrative expenses              | 85,197          |    | 56,005    |    | 85,049           |
| Special Projects                     | <br>34,965      |    | 23,733    | _  | 23,297           |
|                                      | <br>274,825     |    | 221,778   |    | 258,269          |
| Other general government services    |                 |    |           |    | o                |
| Assessment recovery costs            | 340,514         |    | 340,514   |    | 341,463          |
| Regional library                     | 69,056          |    | 68,035    |    | 68,035           |
| Depreciation                         | <br>104,738     |    | 175,507   |    | 104,252          |
|                                      | <br>514,308     |    | 584,056   |    | 513,750          |
|                                      | \$<br>3,516,310 | \$ | 3,358,133 | \$ | 3,242,949        |

# Municipality of the District of Chester Schedules to Consolidated Statement

| 30 | neuu | 165 10 | 130110 | Jaleu |
|----|------|--------|--------|-------|
|    |      |        |        |       |

| 01 | Opera |          |
|----|-------|----------|
| V  |       | Manah 04 |

| of Operations                      |          |                      |            |               |            | Restated  |
|------------------------------------|----------|----------------------|------------|---------------|------------|-----------|
| Year Ended March 31                |          |                      |            | 2017          |            | 2016      |
|                                    |          |                      |            | 2017          |            | 2010      |
|                                    |          | <u>Budget</u>        |            | <u>Actual</u> |            | Actual    |
| Protective services                |          |                      |            |               |            |           |
| Police services                    | \$       | 1,751,980            | \$         | 1,742,347     | \$         | 1,673,443 |
| Legal prosecution services         |          | 5,000                |            | 7,725         |            | 5,438     |
| By-law enforcement                 |          | 35,751               |            | 18,185        |            | 18,753    |
| Animal control                     |          | 76,700               |            | 67,440        |            | 65,661    |
| Emergency measures                 | _        | 41,114               | _          | 45,010        |            | 37,943    |
|                                    | _        | 1,910,545            | _          | 1,880,707     |            | 1,801,238 |
| Fire services                      |          |                      |            |               |            |           |
| Fire coordinator/advisory          |          | 121,601              |            | 101,807       |            | 96,081    |
| Fire protection agreement          |          | 237,748              |            | 153,761       |            | 243,844   |
| Fire rescue boat                   |          | 12,123               | -          | 12,129        |            | 11,457    |
|                                    |          | 371,472              | -          | 267,697       |            | 351,382   |
| Building/fire inspections          |          |                      |            |               |            |           |
| Salaries                           |          | 220,904              |            | 196,798       |            | 202,988   |
| Administrative expenses            | _        | 89,009               | _          | 53,199        |            | 64,172    |
|                                    |          | 309,913              | _          | 249,997       |            | 267,160   |
|                                    |          |                      |            |               |            |           |
|                                    | \$       | 2,591,930            | \$_        | 2,398,401     | \$         | 2,419,780 |
|                                    |          |                      |            |               |            |           |
| Transportation services            |          |                      |            |               |            |           |
| Road transport                     |          |                      |            |               |            |           |
| Administration                     | \$       | 26,269               | \$         | 17,390        | \$         | 16,914    |
| Road and sidewalk maintenance      |          | 450,654              |            | 423,508       |            | 379,817   |
| Street lighting                    |          | 107,255              |            | 108,995       |            | 128,187   |
| Debenture interest                 |          | 15,284               |            | 14,200        |            | 15,628    |
| Depreciation                       | . –      | 241,610              |            | 238,268       |            | 240,274   |
|                                    | \$       | 841,072              | \$_        | 802,361       | \$         | 780,820   |
|                                    |          |                      |            |               |            |           |
| Environmental health services      |          |                      |            |               |            |           |
| Sewage collection and disposal     | \$       | 541,831              | \$         | 482,804       | \$         | 558,150   |
| Waste collection and disposal      |          | 3,178,760            |            | 3,841,440     |            | 3,690,653 |
| Recycling project                  |          | 64,572               |            | 50,991        |            | 44,769    |
| Debenture interest                 |          | 177,371              |            | 156,026       |            | 186,617   |
| Depreciation                       | · -      | 1,486,572            |            | 1,550,620     | <u>.</u>   | 1,574,394 |
|                                    | \$       | 5,449,106            | \$_        | 6,081,881     | \$         | 6,054,583 |
|                                    |          |                      |            |               |            |           |
| Environmental development services | •        |                      | •          |               | •          | // _      |
| Planning and zoning                | \$       | 580,148              | \$         | 501,013       | \$         | 573,448   |
| Economic Development               |          | 186,975              |            | 103,166       |            | 155,115   |
| Tourism development                |          | 48,000               |            | 50,777        |            | 43,803    |
| Eco Park                           |          | 21,082               |            | 14,987        |            | 10,609    |
| Regional economic network          |          | 45,794               |            | 45,794        |            | 143,415   |
| Wind Turbine                       |          | 89,741               |            | 75,261        |            | 78,508    |
| Debenture interest                 |          | 92,572               |            | 91,801        |            | 94,896    |
| Depreciation                       | <u> </u> | 289,670<br>1,353,982 | <u>~</u> - | 291,953       | <u>~</u> . | 289,288   |
|                                    | \$       | 4 363 000            | \$         | 1,174,752     | \$         | 1,389,082 |

| Municipality of the District of Ches<br>Schedules to Consolidated Staten |               |               |               |
|--|---------------|---------------|---------------|
| of Operations  |               |               | Restated      |
| Year Ended March 31  |               | 2017          | 2016          |
|  |               |               |               |
| Recreational and cultural services                                       |               |               |               |
| Administration   | \$<br>657,346 | \$<br>634,721 | \$<br>690,805 |
| Program expenses   | 39,700        | 36,372        | 40,262        |
| Church Memorial Park   | 50,000        | -             | 50,000        |
| Parks & trails   | 76,000        | 39,188        | 68,535        |
| Heritage properties  | 500           | -             | -             |
| Debenture interest   | 6,501         | 5,949         | 7,772         |
| Forest Heights Community School  | 35,715        | 41,258        | 29,450        |
| Depreciation   | 91,371        | 100,818       | 94,724        |
|  | \$<br>957,133 | \$<br>858,306 | \$<br>981,548 |